

A Year in Review

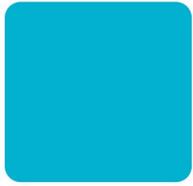
Mary Wilson, CEO

February 2026



Trust
Alaska Mental Health
Trust Authority

CEO Reflections





2025 Key Trust Accomplishments

- Successfully onboarded a new CEO
- Finalized a formal strategic plan; the first in 10 years
- Working with the board, implemented numerous process improvement measures
- Continued to serve as a valued funding partner for beneficiary serving organizations
- Approved the FY27 budget, largest in the Trust's history
- Increased annual payout from 4.25 to 4.5%
- Met Budget Reserves target of 400%
- Continued to advance the Crisis Now initiative
- Sold 4 of 6 CRE properties

2025 By the Numbers

143 grants
awarded

\$26M
invested
through grants

\$37M in
proceeds from CRE
sales have added to
our Reserves

9.3% increase in
value of Trust
investments
managed by APFC
in FY25

\$45M in new
grant funding for AK
thanks to Trust
grantwriting support

14
Subdivision
projects
underway

\$12.2M
generated from
Trust land in
FY25

23 Trustee
board and
committee
meetings ⁴

3 MOUS signed by
the TLO and local
governments to
support land
development



Transformative Initiative: Trust Strat Plan

Trust Priorities

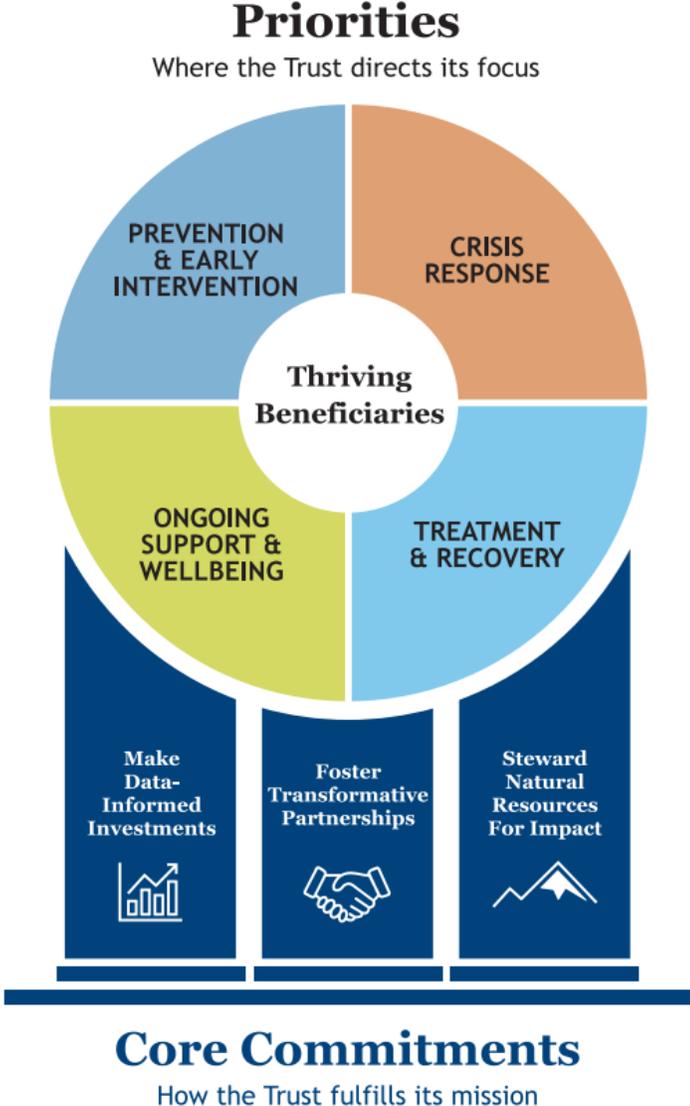
The Trust’s four Priorities describe where the Trust directs its investments to strengthen Alaska’s system of care. Each Priority helps align the Trust’s grantmaking and partnerships to improve the lives of beneficiaries and the systems they rely on.

- Prevention & Early Intervention
- Crisis Response
- Treatment & Recovery
- Ongoing Support and Wellbeing

Trust Core Commitments

The Trust’s three Core Commitments define how the Trust fulfills its mission.

1. Make Data-Informed Investments
2. Foster Transformative Partnerships
3. Steward Natural Resources for Impact





Innovations



Innovation: Authority Grant Process

- Revised Trust grant-making process to align with Trust Charters
- Implemented a grant application review by the Program & Planning Committee before the full board considers grants
- Modernized our online grant application portal, improving the experience for both applicants and staff
- Strengthened grant agreement language
- Increased financial and organizational due diligence for perspective applicants
- Implemented multi-year and larger grants
- Enhanced Results Based Accountability metrics training and integration with Program Officer and Evaluation teams





Innovation: Mini Grants

- Listening sessions and surveys conducted for applicant feedback for process improvement
- Major revision and modernization of application process.
- Reduced administrative burden while maintaining compliance
- RFP underway to renew and improve mini-grant program (released Feb 2026)

Innovation: Board Materials

- Standardized and improved staff analysis in memos
- Added funding history and regional context to grant memos
- Improved public comment process (pre-registration)
- Modernized board packet materials (transition to iPads, electronic access)
- Developed eAgenda format (launched early 2026)
- Adjusted timelines for Trustees to review packets (Trustees now have 2 weeks to review materials requiring their action)
- Introduced a consent agenda process, streamlining grant proposal review
- Transitioned from Webex to Zoom for better remote meeting experience





Innovation: Budget Development

- Redesigned and simplified the annual budget format for transparency and intentional approval of grant dollars
- Revived the Request for Recommendation (RFR) process and application for advisory board input into the Trust budget
- Revamped conference sponsorships for clarity and to reduce administrative burden

Innovation: Data & Evaluation

- Initiated data dialogues with Trustees to define priorities
- Integrated data discussions into strategic planning
- Implemented quarterly data presentations aligned with strategic plan to the board
- Collaborated with Dept. of Health, Divisions of Behavioral Health and Public Health to update Alaska Scorecard indicators



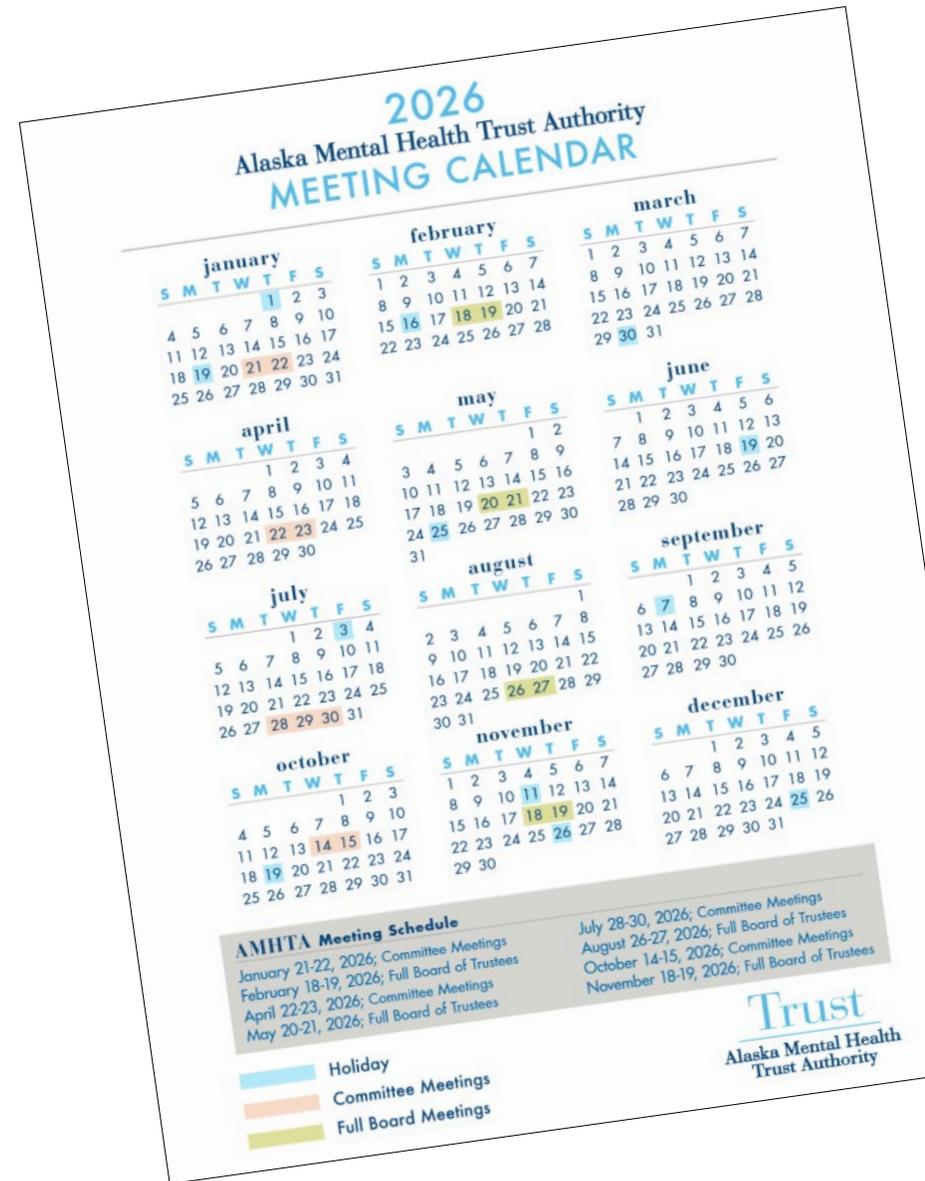


Operational Highlights



Operations Highlights: Administration

- Revised honorarium process for Trustees
- Improved office Wi-Fi reliability
- Established Trust “At-a-Glance” meeting calendar
- Initiated regulation review under Administrative Order 360



Operations Highlights: Program Related Real Estate (PRRE)

- Presented three PRRE leases (Alaska Behavioral Health, Assets Inc., Catholic Social Services)
- Collected and shared methodologies and historical data for below-market leases
- Adjusted PRRE process based on Trustee input (minimum 1%, shorter lease terms)





Operations Highlights: Communications

- Increased external communication encouraging grant applications and public comment opportunities
- Continued to grow social media audiences
- Based on recent research, continued to increase knowledge and positive perceptions of the Trust
- Garnered earned media of Trust investments and activities in multiple regions across the state
- Improved public-facing information about Trust grant processes

A decorative sidebar on the left side of the slide. It features a vertical stack of elements: a landscape photo of a river and reeds at the top; a blue vertical bar; a yellow square; a photo of a smiling child holding a beach ball; a dark blue square; a small blue square; a yellow square; a blue vertical bar with diagonal stripes; a photo of a sunset over a field; and a dark blue vertical bar at the bottom.

Operations Highlights: Board Governance

- Implemented new committee structures, governance updates and revised approval processes
- Governance policy updates/drafting underway



Operations Highlights: Partner Engagement

- 
- Regularly have staff liaisons at Trust Advisory Board Meetings and industry group meetings representing the Trust and sharing key messages
 - Maintain connections with state lawmakers, and provided 5 committee presentations to Legislature in 2025
 - The Trust has standing meetings with State executive branch leaders and philanthropy community/funder executives
 - Convening partners in Juneau, Fairbanks, Anchorage, Mat-Su and Ketchikan to strengthen crisis services
 - Advancing Crisis Now initiative statewide (988/911 integration, mobile teams, Trooper engagement)
 - Actively participating in statewide early childhood and youth initiatives (Infant Learning Program, Pediatric Behavioral Health Summit, Behavioral Health Roadmap for Youth, Pyramid State Leadership Team, etc.)
 - Remaining engaged with Providence Alaska and Southcentral Foundation as they advance their new crisis stabilization facilities



Operations Highlights: Finance

- More detailed Dashboard information now includes program spending activities for prior years
- Transitioned management of commercial real estate management to an external manager, RCLCO
- Engaged Callan for an asset spending review which led to Trustee adoption of a 4.5% payout starting in FY27 budget year
- Worked with Callan provide Trustees with investment performance of the commercial real estate portfolio since inception, and committed to providing this annually for Trust investment
- Worked with Dept. of Revenue (DOR) to determine an asset allocation for Budget Reserves managed by DOR at a reduced risk profile
- Strong markets and CRE sales proceeds helped buoy the Budget Reserve balance to the 400% of spending goal as outlined in the Trust's Asset Management Policy
- Completed another annual audit with BDO with an unmodified audit opinion, or clean audit opinion



Operations Highlights: TLO

- Generated more than \$12M in revenue for the Trust, and the TLO's sale of two CRE properties resulted in \$21.2M in proceeds.
- Entered MOUs with three key local governments: the Ketchikan Gateway Borough, the City and Borough of Wrangell, and the Kenai Peninsula Borough.
- Financed land contracts and outright land purchases projected to deliver long-term revenue over the lifetime of the agreements.
- Advanced Icy Cape Project Gold and Heavy Minerals Project with an independent technical report including resource estimates. Additionally, the project has identified critical mineral potential.
- 14 subdivision projects underway in 10 communities to expand lands available for purchase.



Staff Accomplishments

- Heather is contributing to updates for SAMHSA's corrections based ASAM Guide (ASAM = American Society of Addiction Medicine)
- Eric was awarded the Dr. Robert Sewell Support-for-Service Award recognizing his contributions to workforce development, and he was a keynote speaker at the 2025 Pathways to Recovery Conference
- Eliza continues to teach a University of Arizona cannabis course on legalization impacts and health and authors a public health chapter in the Cannabis Law Desk Book.
- Continued development of financial expertise with Kat's Certified Public Finance Officer designation
- Mike earned a Global Certificate in Legal Epidemiology through Temple University Beasley School of Law
- Mary gave the keynote address on youth mental health at the A2P2 conference
- Mariana at TLO has been selected for the DNR Future Leaders program; Pam from TLO (a DNR Future Leaders alumni) is serving as Facilitator for the current cohort

Operations Highlights: Crisis Initiative

2025 Statewide Impact

- 5** Crisis stabilization planning projects supported:
- *Southcentral Foundation: anticipated launch in 2026*
 - *Providence Crisis Stabilization: anticipated launch in 2026*
 - *Maniilaq Association: anticipated launch in 2027*
 - *Alaska Behavioral Health: anticipated launch TBD*
 - *Unalaska: anticipated launch TBD*

MCT Responses and Percent Resolved in Community

Anchorage	6,277	86%
Fairbanks	1,319	98%
Juneau (Jan-Aug '25)	210	82%
Kenai Peninsula (started Dec '25)	35	80%
Mat-Su (2024)	506	80%

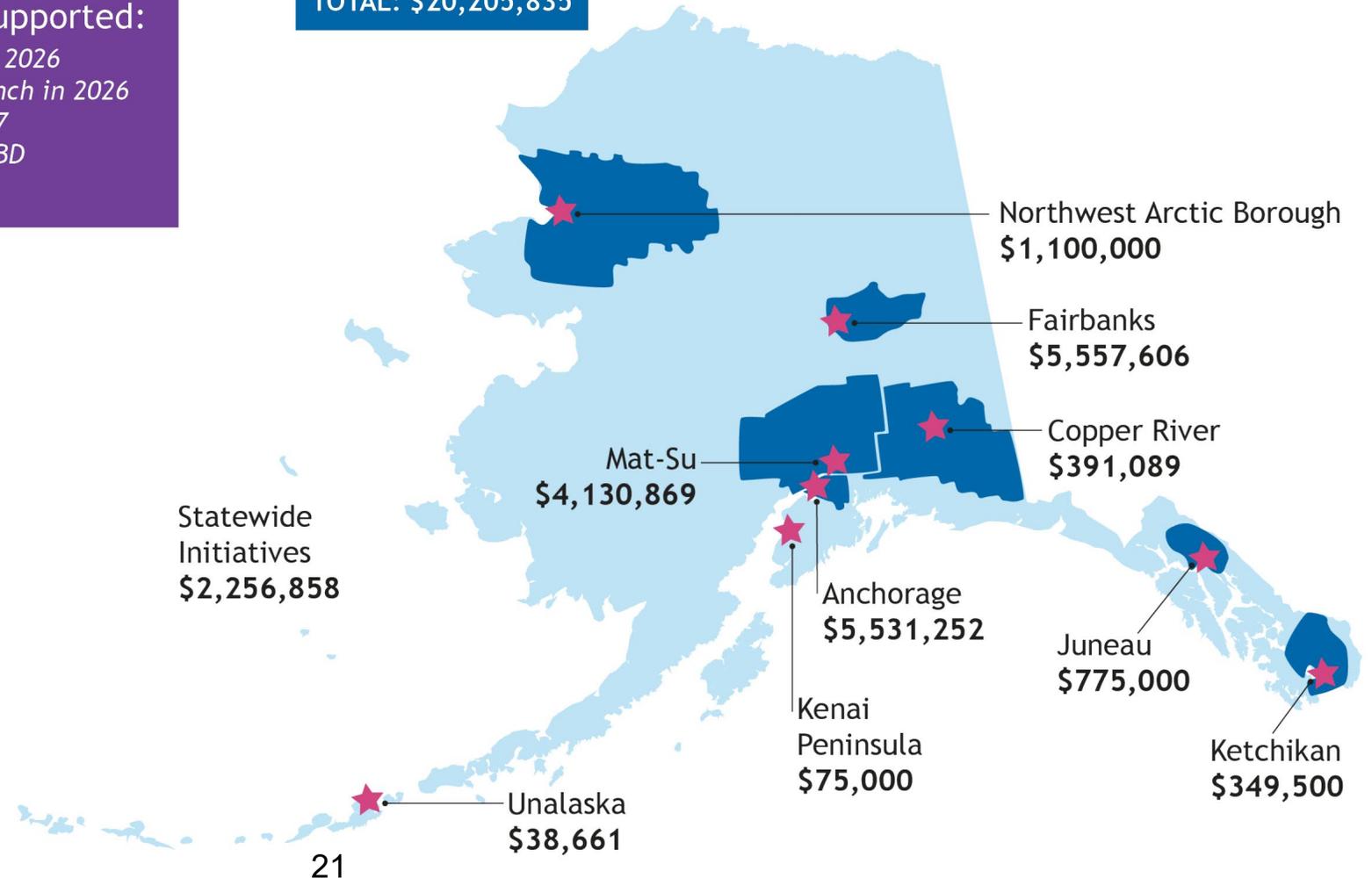
MIH Responses

Juneau (Jan-Aug '25)	1,355
Ketchikan (Jun '24-Jul '25)	1,000

47,809 Calls answered by Alaska's Crisis Contact Center

Investment by Region, Calendar Years 2021–2025

TOTAL: \$20,205,835



Trust FY25 Grantmaking

In FY25, Trust grants and in-kind contributions totaled almost \$24M

Authority Grants to
Beneficiary-Serving
Organizations

Grants to State
Agencies (MHTAAR)
supporting beneficiaries

\$12,928,176
(89 grants)

\$10,021,800
(60 grants)

2025 Grants



Trust Funding Impacts, FY25



State Partnership

62 projects and initiatives within 11 different State of Alaska departments and agencies were supported with Trust MHTAAR grant (grants to state agencies) funds.

Improving Lives Conference 

446 attendees registered for the Trust Improving Lives conference in September 2024

201 trainings for beneficiary serving professionals

were offered through Trust-supported programs within the UAA College of Health.



5,494 individuals were trained

(representing 103 communities)

4,912



families that have received early intervention, education, support, or services through Trust supported programs



6,074 individuals

received homelessness prevention, emergency shelter, rapid rehousing or related services through the Trust-supported Basic Housing Assistance Program (BHAP) administered by the Alaska Housing Finance Corporation.

9,500



mobile crisis team (MCT) responses

to individuals in a behavioral health crisis. These teams, operating in Fairbanks, Mat-Su, Anchorage, Juneau, and Ketchikan, were able to *resolve 84% of crises* in the community.

1,957



individuals served through Trust-funded peer led agencies

TLO by the Numbers, FY25



1,078 active mining claims
on Trust lands

1.126 million troy ounces of gold indicated in the Grinder Deposit, per a recently released independent technical report for the TLO's Icy Cape Gold and Industrial Heavy Minerals Project



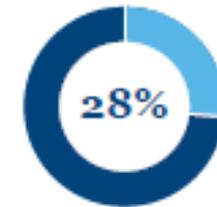
Community & Cultural Value



25 trees harvested from Trust lands in Southeast Alaska that were provided to Alaska Native organizations and carvers. These top-quality trees are used for totems, carvings, and other cultural practices



35 parcels sold through TLO land sale programs generating \$4.4M in revenue for the Trust



28% of Trust parcels sold were from the Trust's subdivision development program



\$1,015,071 saved by beneficiary-serving partners in FY25 via five below market leases on Trust land, administered through the Trust Land Office

Transformative Initiative: Rural Health Transformation Program

- Excited to be partnering with DOH and other health leaders
- Joined the RHTP Advisory Council in 2026

Alaska's RHTP Goals and Initiatives



Goal 1: Promote Lifelong Health and Wellbeing for Rural, Remote, and Frontier Alaskans

Healthy Beginnings

Health Care Access

Healthy Communities

Goal 2: Build Sustainable Outcomes-Driven Health Systems

Pay for Value:
Fiscal Sustainability

Goal 3: Drive Workforce and Technology Innovations

Strengthen Workforce

Spark Technology & Innovation



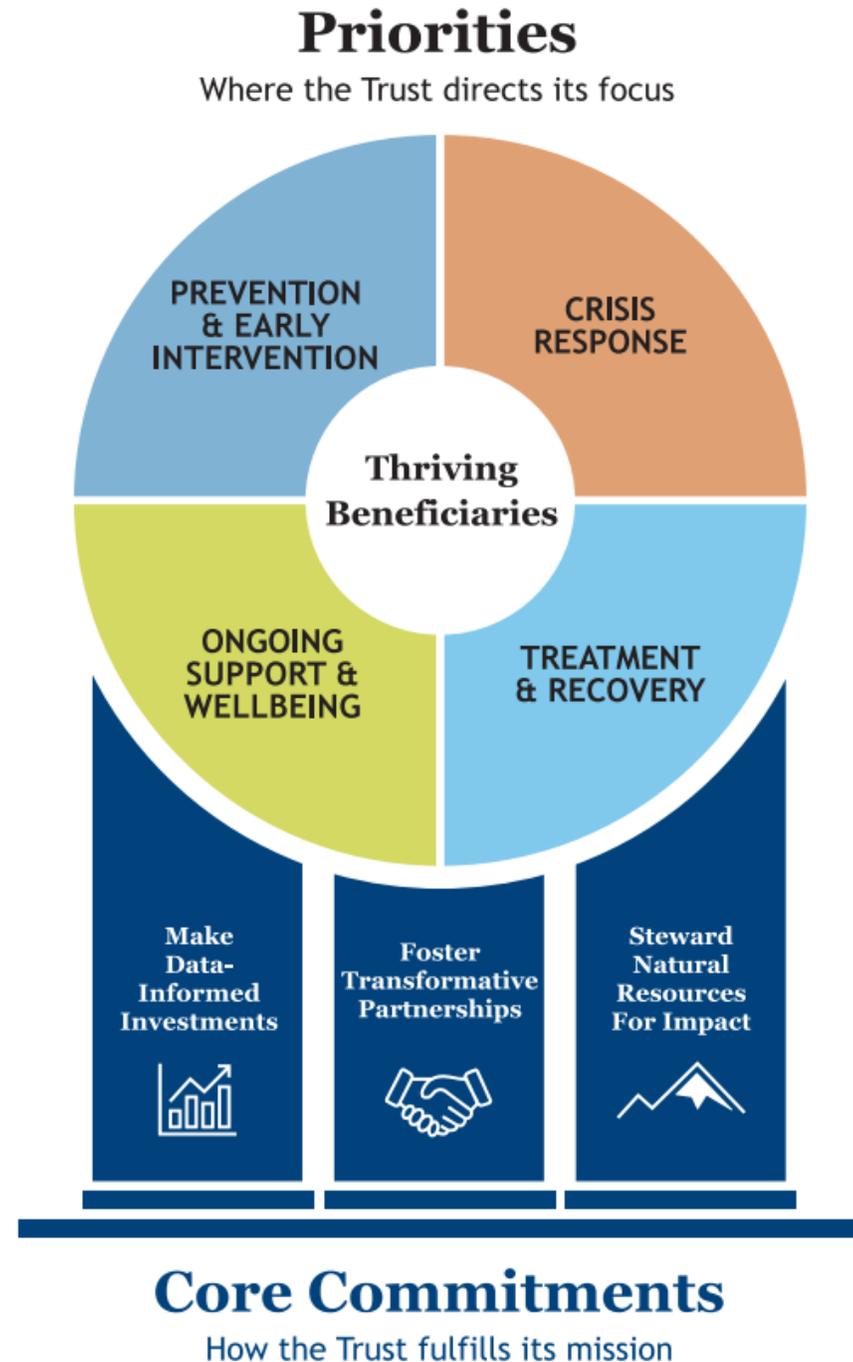
Operationalizing the Strategic Plan

Trust Priorities

- Prevention & Early Intervention
- Crisis Response
- Treatment & Recovery
- Ongoing Support and Wellbeing

Trust Core Commitments

1. Make Data-Informed Investments
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Final Thoughts





Thank You

Questions and Comments?

DONNA
Community Partner

“If we can head off disabilities at an early age and support kiddos and their families, it’s a much better deal than waiting until kids are older before providing intervention services.”



Trust
Alaska Mental Health
Trust Authority

JAY
Trust beneficiary

“Mental Health Trust funding has helped me in so many ways, but the most significant is that it has broken me free from the chains of addiction. I’m free to be the person I always wanted to be.”



Trust
Alaska Mental Health
Trust Authority

ALLIE
Trust Beneficiary

“I think I’m going to be an amazing makeup artist someday; it’s my dream. It makes me feel very creative.”



Trust
Alaska Mental Health
Trust Authority