

Grant Approval Memo



Grantee: New Life Development, Inc.
Request Amount: \$450,182.00
Project Title: Safe Families Project
Grant Term: 7/1/2026 to 6/30/2028
Trust Staff: Tina Voelker-Ross

Staff Analysis:

- What does this project do?

This project will support New Lif Development (NLD) in implementation and expansion of the Safe Families Project (SFP), which provides a four-month, family-preservation transitional housing program for single parents-mothers and fathers- and pregnant women who are experiencing homelessness or exiting incarceration, treatment, or other crisis situations. The program keeps families together while parents stabilize, eliminating the common forced choice between entering services or retaining custody of their children. The project delivers safe, sober transitional housing for parents and their children and provides parenting classes in addition to other training, intensive case management and navigation to therapeutic/cultural supports to create healthy families. Trust funds support an expansion to include a new cohort for single fathers with children, addressing a longstanding service gap in Anchorage’s family-preservation housing resources. Trust funds are for personnel, travel, facilities, supplies, equipment, and other costs (rental assistance and costs to establish themselves into permanent housing).
- Who is receiving the funds?

New Life Development (NLD) is a non-profit organization established in 2003 to provide transitional, recovery, and supportive housing for men, women, and single parents. In 2023, NLD launched the Safe Families Project (SFP) to serve homeless mothers and expecting mothers and is now expanding the program to single fathers with children. The organization delivers temporary safe housing, food security, and intensive case management to help parents stabilize, build skills, and prepare for permanent housing.
- Why is staff recommending this project?

This project addresses a gap in the system: single parents who are experiencing homelessness or transitioning from incarceration or substance abuse treatment back into the community. The Safe Families Project keeps families together, prevents foster-care involvement, and directly serves Trust beneficiaries with mental illness, substance use disorders, trauma histories, and cognitive impairments. The program reduces ACEs for children, strengthens long-term family stability, and is supported by strong community partnerships, including Providence, the University of Alaska Anchorage, Department of Corrections, homeless shelters, treatment providers and the Office of Children’s Services. Trust funds also leverage secured state and municipal dollars, maximizing the impact of the investment.
- Will this be a multi-year project?

This proposal is for a two-year (24-month) grant project.

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Trust Five Year Funding History

<u>Fiscal Year</u>	<u>Project Title</u>	<u>Amount</u>	<u>Status</u>	<u>Final Expended</u>
2025	Safe Families Project	\$49,000	Closed	\$49,000
2023	Residential Re-entry and Supportive Services Subsidy Program	\$25,000	Closed	\$25,000

Comp Plan Identification

Area of Focus	Objective	Comments
Area of Focus 3: Economic & Social Well-being	3.1 Alaskans have stable, safe housing with appropriate, community-based social supports to maintain tenancy	
Area of Focus 1: Early Childhood & Youth	1.3 Improve social determinants of health and strengthen family resiliency through a comprehensive framework to promote consideration of shared protection and risk factors	
Area of Focus 1: Early Childhood & Youth	1.5 Youth and their caregivers are connected to their communities	

Trust Focus Area Connection

Budget Area	Strategy	Comments
Early Childhood & Youth	Early Childhood - Improve social determinants of health and strengthen family resiliency	

Project Description (from grant application)

Safe Families Project: Program Description

1. Problem Statement: The Forced Choice That Fractures Families

In Anchorage, Alaska, parents experiencing homelessness or transitioning from incarceration or substance abuse treatment face a devastating, no-win choice: either remain with their children in unsafe, unstable environments (vehicles, shelters, or the streets) or temporarily surrender their children to the foster care system in order to access critical treatment or housing services. This impossible decision forces a traumatic separation at the very moment families need unity most, often deepening cycles of crisis, trauma, and intergenerational poverty. The existing safety net is fragmented, failing to provide a pathway that keeps vulnerable families intact while they stabilize. This

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gap is especially acute for fathers with children, who have historically had almost no residential family preservation resources available to them.

2. Our Solution: A Bridge to Stability That Preserves the Family

The Safe Families Project (SFP), a program of New Life Development, provides the essential bridge. We offer a comprehensive, four-month residential program where single parents (or pregnant women) and their children can remain together in a clean, safe, and sober environment. Our solution is not merely shelter; it is an intensive intervention combining immediate housing with a structured curriculum and wrap-around support designed to transition the entire family unit to permanent stability and self-sufficiency.

Core Program Activities Include:

- **Providing Immediate Family-Centric Housing:** Safe, private bedrooms for parents and their children at our facility (3900 E 9th Avenue, Anchorage) or a comparable facility leased by our organization.
- **Delivering a Mandatory Life-Skills Curriculum:** Includes certified parenting courses, CPR/First Aid, nutritional education, and healthy relationship workshops delivered in partnership with institutions like Providence Hospital and the University of Alaska Anchorage.
- **Offering Intensive Case Management:** A dedicated Program Manager works with each parent to secure employment, enroll in benefits (SNAP, Medicaid, Native entitlements), access childcare, and connect to therapeutic and cultural services.
- **Ensuring a Supported Transition to Permanent Housing:** Upon graduation, we provide critical move-in assistance, rental subsidies, and furnishing support to ensure long-term success.

3. Target Population & Geographic Area Served

- **Primary Beneficiary Group:** Single parents (mothers and fathers) with minor children in their custody or temporary custody, who are experiencing homelessness or are at imminent risk due to transition from incarceration, substance abuse treatment, mental health disorder, or other crisis.
- **Secondary Beneficiary Groups:** 1) Pregnant women in their third trimester who are homeless or unstably housed, and 2) children in threat of experiencing Adverse Childhood Experiences (ACEs) as a result of their parents' circumstances. (Note: women earlier along in their pregnancy are eligible for our women's general supportive housing program).
- **Key Demographic:** We specifically serve a high proportion of Native Alaskan families, who are disproportionately represented in the populations experiencing these crises. 64% of our participants to date have been American Indian/Alaska Native. 70% of our past participants were homeless, and approximately 30% had children in OCS custody and required a safe and stable living environment before home trial visits could begin with the mothers.
- **Geographic Service Area:** The program primarily serves families from across the Municipality of Anchorage, however, past participants have come from as far as Fairbanks, and a few from Wasilla. All of which had limited or no alternative housing resources.

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4. Expected Outcomes

With full funding for the two program years, we expect to achieve the following measurable outcomes for the families served:

- Short-Term (During Program):
 - 100% of resident families will remain intact, preventing entry into foster care.
 - 100% of participants will engage in the core curriculum, a requirement of the program.
 - 90% of employable participants will secure employment or enroll in education/vocational training.
 - 100% of children will be enrolled in school or age-appropriate childcare. A requirement of the program.

- Medium-Term (At Graduation & 6 Months Post):
 - 85% of participants will successfully graduate from the program, having met all goals for stability. (Based on past cohorts).
 - 100% of graduating families will transition into safe, permanent housing with our move-in support and temporary rental assistance.
 - 80% of graduates will maintain stable housing and employment six months after program completion.

- Program-Wide Impact for first grant term:
 - Serve three full cohorts (each cohort will consist of 3 mothers with 1 or 2 children each, and 3 fathers with 1 or 2 children each), providing between 4,300 to 6570 bed-nights of Safe Family housing each year (actual number will depend on the number of children in the home).
 - Successfully launch and integrate services for fathers with children, a previously unserved population.

5. Community Support & Partnerships

The Safe Families Project is not an isolated effort; it is a hub within a strong network of community support, which is essential for addressing the complex needs of our families.

- Direct Service Partners: We collaborate with Cook Inlet Tribal Council (CITC) to provide culturally grounded counseling and support services. We partner with Providence Hospital and the University of Alaska Anchorage to deliver certified curriculum components.
- Referral & Systemic Partners: We receive formal referrals and collaborate with the Alaska Department of Corrections, local homeless shelters, substance abuse treatment centers, and the Office of Children's Services (OCS).
- Housing & Aftercare Partners: For permanent housing placement and sustained rental assistance, we work with organizations like Partners for Progress, AFHC, Cook Inlet Housing, NeighborWorks and local property managers and landlords.

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- **Demonstrated Need:** The most powerful indicator of community need has been our consistent application submissions of 25-30 applications for every 3 spots available, with strong endorsements from the social service agencies who refer families to us as a last resort to prevent separation.

The Safe Families Project represents a proven, cost-effective, and humane model that aligns with community goals for family preservation, child welfare prevention, and breaking cycles of homelessness, substance abuse and incarceration. We are poised to expand this critical service to more of Anchorage's most vulnerable families.

Grantee Proposed Evaluation Measures (from grant application)

The Safe Families Project will measure success through a robust performance measurement framework, collecting both quantitative and qualitative data to track outputs, outcomes, and impact. Data Collection Methods:

- **Case Management Software:** To track service delivery, milestones, and demographic data.
- **Pre-/Post-Program Assessments:** Standardized tools to measure changes in parenting competence, self-sufficiency, and family stability.
- **Discharge & Follow-Up Surveys:** At graduation and at 6-month/12-month intervals to track housing retention, employment, and well-being.
- **Program Records:** Documentation of curriculum completion, employment verification, and housing placement.

Proposed Performance Measures:

1. How much did we do? (Outputs)
 - # of families served (disaggregated by parent gender, and family composition).
 - # of parents and # of children served.
 - # of bed-nights of safe family housing provided.
 - # of participants enrolled in core curriculum modules (e.g., parenting, CPR, nutrition).
 - # of critical referrals made/connections to services (employment, benefits, counseling).
2. How well did we do it? (Program Efficacy & Short-Term Outcomes)
 - **Program Completion Rate:** % of enrolled participants who successfully graduate.
 - **Employment Rate:** % of employable graduates who secured employment or vocational enrollment at discharge.
 - **Housing Placement Rate:** % of graduates who transition directly to permanent, stable housing.
 - **Family Preservation Rate:** % of families who remain intact (regaining custody or no foster care entry) during program participation.
 - **Curriculum Completion Rate:** % of required courses completed by graduates.
3. Is anyone better off? (Medium-Term Impact & Improved Conditions)

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- Housing Retention Rate: % of graduates who maintain stable housing 6 and 12 months post-exit. Note: the 6 and 12-month measurements may fall outside the current grant term. Outcomes will still be monitored as valuable long-term data for future funding proposals.
- Employment Retention Rate: % of employed graduates who maintain employment 6 months post-exit.
- Improved Parenting Skills: % of parents demonstrating increased competency in post-program assessments.
- Reduction in ACEs Risk: Measured through stable family indicators (e.g., % of children consistently enrolled in school, % of families with no reported safety incidents).
- Participant-Reported Improvement: % of graduates reporting increased confidence, stability, and hope for the future in follow-up surveys.

Proposed Project Performance Measures (developed by the Trust)

How much did you do?

- a. Number (#) of family units served during the reporting period (disaggregated by parent gender and family composition). Please also note the number (#) and percentage (%) of family units with OCS involvement and/or legal involvement.
- b. Number (#) of parents served during the reporting period, broken down by primary Trust beneficiary category.
- c. Number (#) of children served during the reporting period, broken down by primary Trust beneficiary category and age range of the child.
- d. Number (#) of bed nights of safe family housing provided during the reporting period.
- e. Number (#) of participants enrolled in core curriculum modules (e.g., parenting, CPR, nutrition).
- f. Number (#) of critical referrals made/connections to services (e.g., employment, benefits, counseling).

How well did you do it?

- a. Provide a narrative describing the timeline, activities, successes, challenges, and any lessons learned during the project reporting period. Be sure to address efforts made to sustain the Safe Families project beyond Trust funding.
- b. Number (#) and percentage (%) of participants who completed (graduated) the program during the reporting period. Please also note the number (#) and percentage (%) of family units this represents.
- c. Number (#) and percentage (%) of parent participants who felt the knowledge and skills gained through participation in the program has prepared them for parenting successfully.
- d. Number (#) and percentage (%) of employable graduates who transition directly to permanent, stable housing.
- e. Number (#) and percentage (%) of family units that remain intact (regaining custody or no foster care entry) during program participation.

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Is anyone better off?

- a. Number (#) and percentage (%) of graduates who maintain stable housing 6 months and 12 months post-exit from the program.
- b. Number (#) and percentage (%) of employed graduates who maintain employment for 6 months post-exit from the program.
- c. Number (#) and percentage (%) of parents demonstrating increased competency in post-program assessments.
- d. Number (#) and percentage (%) of children who maintained consistent enrollment in school during the reporting period.
- e. Number (#) and percentage (%) of family units with no reported safety incidents during the reporting period.
- f. Number (#) and percentage (%) of graduates reporting increased confidence, stability, and hope for the future in follow-up surveys.
- g. Two statements from parent participants that describe how their participation in the program has impacted their quality of life.

Sustainability (from grant application)

While the Trust's one-time Partnership Grant is essential to launch the expanded cohort model inclusive of fathers in 2026, the Safe Families Project (SFP) is designed for long-term sustainability beyond this seed funding. New Life Development is committed to its continuation through a multi-strategy plan that embeds the project within our operational continuum and secures diverse, ongoing revenue streams.

Our sustainability strategy is three-fold:

1. Programmatic Integration & Operational Efficiency: SFP is not a standalone pilot; it is a core component of NLD's continuum of housing and supportive services. The staff, facility, administrative infrastructure, and community partnerships (e.g., with Providence, CITC, UAA) will remain in place after the grant period. The grant allows us to activate and demonstrate the expanded model, after which the program will be embedded into our permanent service array, and has already significantly reduced past start-up and operational overhead.
2. Development of Fee-for-Service & Contract Revenue: We are actively pursuing sustainable funding streams that pay for outcomes.
 - Child Welfare Prevention Contracts: We are in dialogue with the Office of Children's Services (OCS) to formalize a referral and contract mechanism. SFP is a highly cost-effective prevention program, averting the immense public cost of foster care placement (which can exceed \$50,000 per child annually). Demonstrating our success with the 30% of past participants referred from OCS will be key to securing ongoing public contract revenue.
 - Medicaid Reimbursement: We are exploring options to bill eligible supportive services (case management, certain training components) through Medicaid, leveraging the eligibility of our beneficiary population.

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3. Diversified Grant and Donor Funding: The success of the 2026 cohort will provide powerful outcomes data to secure future funding.
 - Public Grants: We will apply for annual funding through the Alaska Department of Health and Social Services (BHSS), Federal Community Development Block Grants (through HUD), Alcohol Tax Initiative and other municipal/state/federal housing stability grants for which we will now have a proven, expanded model.
 - Private & Foundation Support: We will cultivate dedicated funding from private foundations, corporations, and individual donors focused on family preservation, homelessness prevention, and Native Alaskan community health. Our documented impact on preventing ACEs and serving a high percentage of Native families makes this a compelling case for sustained philanthropic investment. Providence Community Foundation was one of the early funders of the Safe Families Project.

In summary: Trust funding is the critical catalyst for expansion. Post-grant, SFP will be sustained through its integration into NLD's core services, leveraged to secure performance-based public contracts, and supported by a diversified funding portfolio drawn to its demonstrated results in strengthening families and improving public system outcomes.

Who We Serve (from grant application)

The Safe Families Project (SFP) is a direct and intentional intervention serving a population with significant overlap with Alaska Mental Health Trust Authority beneficiaries. Our project focuses on single parents and their children who are experiencing homelessness or acute crisis, a group disproportionately affected by the conditions the Trust exists to address.

Primary Beneficiary Group & Trust Alignment:

The primary beneficiaries of SFP are parents experiencing mental illness, substance use disorders, trauma, and co-occurring cognitive impairments—all core Trust beneficiary classes—who are at extreme risk due to homelessness and family fragmentation. Our data shows that 100% of participants enter our program with a history of at least one of these qualifying conditions, often intertwined with the trauma of incarceration, treatment transitions, or chronic instability. Furthermore, 64% of those we serve are Native Alaskan, a population disproportionately represented within Trust beneficiary groups.

Secondary Beneficiary Group & Intergenerational Impact:

The children in these families are a critical secondary beneficiary group. They are at immediate risk of Adverse Childhood Experiences (ACEs) due to parental crisis and instability, which are powerful predictors of future mental health disorders, substance use, and cognitive challenges. By preserving the family unit and creating stability, we directly intervene to prevent the next generation from becoming future Trust beneficiaries.

As a direct result of this project, Trust beneficiaries will experience concrete, measurable improvements in their lives and mental health:

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1. **Stability as a Foundation for Recovery:** Beneficiaries will gain immediate safe, sober, and stable housing, which is the single most critical prerequisite for engaging in and benefiting from mental health and substance use treatment. This removes the constant crisis of survival, allowing them to focus on recovery and skill-building.
2. **Enhanced Capacity & Resilience:** Through our mandatory curriculum and intensive case management, beneficiaries will build practical life skills, parenting competencies, and economic self-sufficiency. This directly increases their ability to manage their conditions, navigate systems, and live independently in the community—core goals of the Trust.
3. **Preserved Family & Social Connection:** Beneficiaries will maintain custody of and strengthen bonds with their children. This family preservation is a profound mental health protective factor, combating the isolation and despair that exacerbate mental illness and substance use. The supportive community of the cohort model further reduces isolation.
4. **Improved Long-Term Outcomes:** Beneficiaries will exit the program with permanent housing, sustainable income, and a fortified support network. This trajectory fundamentally alters their life course, reducing reliance on crisis systems and creating a durable pathway to wellness, community inclusion, and resilience.

In essence, the Safe Families Project operationalizes the Trust’s mission by providing the integrated housing + services + family support model that is empirically proven to improve outcomes for individuals with mental health and substance use challenges. We do not just offer shelter; we provide the foundational stability and skills that enable Trust beneficiaries to achieve recovery and well-being for themselves and their families.

Estimated Numbers of Beneficiaries Served Experiencing (from grant application)

Mental Illness:	4
Developmental Disabilities:	1
Substance Abuse	36
Secondary Beneficiaries (family members or caregivers providing support to primary beneficiaries):	48
Number of people to be trained	2

Project Budget (from grant application)

Personnel Services Costs	\$132,924.00
Personnel Services Costs (Other Sources)	\$44,308.00
Personnel Services Narrative	This line item requests grant funding for the essential personnel required to implement, manage, and deliver direct services for the Safe Families Project over a 24-month period. Investing in qualified, dedicated staff is the fundamental driver of program success, ensuring expert oversight, consistent client support, and fidelity to the project model for achieving sustainable housing stability.

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	<p>Justification: The effectiveness of housing stabilization programs hinges on consistent, professional relationships between staff and participant families. This staffing plan provides the necessary capacity for intensive case management and comprehensive program coordination:</p> <ul style="list-style-type: none"> • The 1.0 FTE Program Manager provides strategic leadership, ensures grant compliance, manages community partnerships, and oversees all project activities. • The 0.5 FTE Case Manager delivers the direct, frontline support to families, including assessments, service planning, home visits, and resource navigation, which are critical to achieving stable housing outcomes. <p>This investment in personnel ensures the Safe Families Project has the dedicated expertise and capacity to guide families from crisis to stability, directly driving the program’s success and the achievement of its housing retention and family well-being goals.</p>
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Travel Costs	\$900.00
Travel Costs (Other Sources)	\$0.00
Travel Costs Narrative	<p>Requested Amount: \$900.00 (for a 24-month project period)</p> <p>This line item provides funding for essential local travel for the Safe Families Project Program Manager. These resources are critical for direct service delivery, and community partnership building.</p> <p>Funding supports: Local Operational Travel: Enables consistent home visits and meetings with community partners, which are foundational to client success and service coordination.</p> <p>Local Mileage & Operational Costs: \$900 over 2 years This covers all travel within the service area for core program functions.</p>

Space or Facilities Costs	\$128,558.00
Space or Facilities Costs (Other Sources)	\$15,442.00
Space or Facilities Narrative	<p>This line item requests funding for the critical direct housing costs associated with the Safe Families Project that include:</p>

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- Transitional Housing Operations: Full rental, utility, and amenity costs for two dedicated program apartments that provide immediate, stable housing for up to six families in crisis per cohort.

Justification: The primary barrier to family stability is the lack of safe, affordable housing.

- Transitional Apartments serve as an immediate safe haven and a structured environment where families can engage with intensive case management without the threat of homelessness. The full subsidy covers rent, all utilities, and essential amenities, removing this financial burden entirely. There will be 3 cohorts annually, which translates into 36 families receiving transitional housing over the two year term of the grant.

Supplies Costs	\$4,000.00
Supplies Costs (Other Sources)	\$2,800.00
Supplies Narrative	<p>This line item requests funding for the direct purchase of essential household supplies, hygiene products, and basic furnishings for participant families in the Safe Families Project. Providing these critical, tangible goods removes immediate barriers to housing stability, promotes health and safety, and demonstrates practical support as families work towards self-sufficiency.</p> <p>Justification: Many families transitioning out of homelessness or unstable housing situations move into the New Life Development units with limited resources. The inability to afford basic immediate needs can undermine stability. By supplying these essentials, the program:</p> <ol style="list-style-type: none"> 1. Reduces Financial Strain: Frees up the already limited family income. 2. Promotes Health & Dignity: Ensures families have the means to maintain personal hygiene and a clean living environment. 3. Facilitates a Fresh Start: Provides the foundational items needed to establish a functional and comforting home, which is critical for family well-being and program success. <p>Calculation: The \$4,000 request is based on a conservative estimate to serve an average of 10-12 families per year with</p>

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	<p>essential supply kits and supplemental items. Costs are derived from bulk purchasing and discount retailers. We will utilize other funding sources in the amount of \$2,800 to provide supplies for the remaining 8-10 families.</p> <p>Breakdown of Supply Categories:</p> <ul style="list-style-type: none"> • Hygiene & Personal Care Kits: (\$1,200) • Bedding & Linens: (\$1,000) • Cleaning & Household Supplies: (\$800) • Kitchen Essentials & Other Household Items: (\$1,000) <p>This direct investment in household essentials is a vital component of our holistic support model, ensuring families can immediately establish a safe, healthy, and dignified home environment—a critical foundation for achieving long-term housing retention.</p>
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Equipment Costs	\$23,800.00
Equipment Costs (Other Sources)	\$4700.00
Equipment Narrative	<p>This line item requests grant funding to support the acquisition of critical Furniture, Fixtures, and Equipment (FF&E) for the Safe Families Project’s transitional housing facilities and service spaces. These capital investments are essential to creating a safe, dignified, and functional living environment for participant families and ensuring the operational efficiency and hygiene standards of our program.</p> <p>Our current facilities require targeted upgrades to meet increased demand, enhance resident dignity, and implement best practices in property management for vulnerable populations. Outdated or insufficient equipment creates operational bottlenecks, increases maintenance costs, and can compromise the therapeutic environment crucial for family stabilization. This investment directly addresses these challenges by:</p> <ol style="list-style-type: none"> 1. Ensuring Health, Safety, and Dignity: Commercial-grade equipment and quality furnishings provide families with a clean, stable, and respectful home base, which is foundational to their recovery and progress. 2. Improving Operational Efficiency & Capacity: Modern, high-capacity appliances and specialized equipment allow staff to focus on client services

rather than managing frequent breakdowns or inadequate resources.

3. Implementing Proactive Pest Management: A commercial bed bug heater is a critical tool for preventive treatment and rapid response, protecting client belongings and preventing costly infestations that can disrupt housing placements.

Detailed Breakdown of FF&E Categories:

- Commercial Laundry Facility Upgrade: \$6,000
Items: (2) New high-efficiency, commercial-grade washer and dryer sets.
Justification: Replaces aging, residential-grade machines that are insufficient for the volume of use by multiple families. Commercial units are more durable, cost-effective to operate, and reduce wait times, increasing accessibility for residents.
- Large Appliances & Facility Fixtures: \$6,000
Items: Energy-efficient refrigerators, ranges, commercial-grade vacuums and floor care equipment for maintenance.
Justification: Provides reliable, safe, and cost-effective appliances for family units and ensures staff can maintain high cleanliness standards in common areas.
- Furniture for Common & Residential Areas: \$12,000
Items: Durable seating, tables, and bookshelves for common rooms; bed frames, dressers, and dining sets for furnished units.
Justification: Furnishes welcoming, functional spaces that encourage community engagement and provide families with essential household items, reducing their financial burden upon move-in. This includes the purchase of basic furniture for program participants when they move into their own apartments upon graduation.
- Health & Safety Equipment (Commercial Bed Bug Heater): \$4,500
Items: (1) Professional-grade thermal remediation (bed bug) heater system.
Justification: A vital capital investment for proactive integrated pest management (IPM). Allows for the

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safe, chemical-free treatment of belongings and units, protecting client health and property while avoiding costly external extermination services and potential unit turnovers.

Note: the equipment will have a use life that exceeds the term of the 2-year grant.

This strategic investment in FF&E will significantly enhance the physical infrastructure of the Safe Families Project, leading to improved service delivery, greater resident satisfaction, and long-term operational savings—all of which directly contribute to the program's core mission of achieving sustainable housing stability for families.

Other Costs	\$160,000.00
Other Costs (Other Sources)	\$31,750.00
Other Costs Narrative	<p>Trust funds in other costs include indirect Costs of \$20,000 (Administrative & Technological Support) & Permanent Placement Support funds of \$140,000.</p> <p>The total indirect cost need of \$23,750 for the project period is calculated, and well below the allowable 15% de minimis rate applied to the total modified direct costs. For this proposal, we are requesting \$20,000 (84%) in grant funds toward this need, with the organization committing \$3,750 (16%) in matching support from unrestricted revenue. This shared investment underscores our partnership in the project's success and our commitment to responsible stewardship.</p> <p>Permanent Placement Support: A flexible fund for rental assistance and move-in costs that bridges the financial gap for families graduating from transitional housing into permanent, independent apartments.</p> <p>Permanent Placement Support (Housing Stabilization Fund)</p> <ul style="list-style-type: none"> • Assistance per Family: \$6,000 • Grant Contribution per Family: \$5,000 • Organization Match per Family: \$1,000 • Families Served: Up to 28 over the 2-year project period • Total Cost: 28 families x \$6,000/family = \$168,000 • Total Grant Request: 28 families x \$5,000/family = \$140,000

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- Total Match: 28 families x \$1,000/family = \$28,000

This comprehensive investment in housing costs provides the critical pathway to self-sufficiency, ensuring families in the Safe Families Project have the tangible resources needed to achieve and maintain long-term stable housing

Other Funding Sources (from grant application)

Alaska Department of Health and Social Services: Secured	\$40,000.00
Municipality of Alaska/HUD Community Development Block Grant: Secured	\$40,000.00
New Life Development Inc. unrestricted program revenue: secured	\$19,000
Total Leveraged Funds	\$99,000